

Effectiveness Facilitation

Use expert facilitation to harness the power of a group to explore options, resolve issues and get results.

Forrest's master-level facilitators have the skills to facilitate at all levels of organizational activity – strategic, operational and tactical – and with teams of any size.

Facilitation is of benefit to any team dealing with any issue, but three types of Forrest facilitations are the most sought after:

- **Team Effectiveness Workshops** working with teams to resolve tactical challenges and overcome barriers in process;
- Building Teams and Team Building Workshops working to build teams that are productive, aligned, accountable and that consistently deliver results;
- **Strategy Facilitation** working with an executive team to clarify organizational strategy and its implementation.

Team Effectiveness Workshops

Any team at any level, confronted with an issue it cannot readily resolve, will benefit from expert facilitation. We have applied facilitation to solve hundreds of issues, including:

- Overall problem solving: "How can we, as a team, best approach our challenges?"
- **Team process:** "How can we, as a team, function together to accelerate outcomes"
- **Team chartering:** "As a new team, how can we get up to speed most effectively?"
- **Team leadership:** "What are the most effective roles, accountabilities and authorities we can design for the team?"

Forrest Facilitation has also helped teams achieve breakthroughs with particular processes or issues:

- Decision making: "How do we arrive at the best decision?"
- **Conflict management:** "How do we prevent conflict from interfering with potential?"
- Planning: "How do we determine what needs to be done?"
- Creativity: "From where do we get new ideas?"
- Innovating: "How do we get from idea to action?"
- Finding cause: "What went wrong?"
- Gathering information: "Clarifying what is relevant."
- **On-boarding**: "What is the fastest way to get a new person up-to-speed?"
- Selling strategy: "How best do we persuade people?"

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Growing leaders of character who achieve extraordinary results™

Team Building & Building Teams Workshops

"Team building" and "building teams" are different yet connected. We have extensive experience facilitating both.

- "Team building" is using facilitation to articulate team
 behaviours and values, and provide the team with the
 mechanisms to use them. The goal is to overcome the barriers
 and uncover the strengths within a team. Often this involves
 preventing internal conflict from interfering with potential.
- "Building teams" refers to most effectively structuring a team, aligning it with organizational strategy and implementing the best processes to get work done.

Team building	Building teams
Rigorous work on strategy, structure & process	Rigorous work on interpersonal dynamics
Focus on role relationships	Focus on value and behaviour
Based on accountability	Based on responsibility
Most effective when team building is already in place	

Strategy Facilitation

Strategy Facilitation is delivered to an organization's senior executive team. One or more of our experts leads an executive team to articulating organizational strategy with complete clarity. The facilitation then drives the team to identify and plan the implementation of that strategy.

Ideal Participants

- Strategy Facilitation: Senior executive teams that would benefit from a professional facilitator to help them develop new ideas, develop more effective processes, or make decisions.
- Building Teams and Team Building Workshops: Any team at any level wanting to improve its cohesion, productivity and effectiveness.
- **Team Effectiveness Workshops:** Any team at any level confronted with any issue it cannot readily resolve.

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